The swagger¹ is back

Posted on Fri, Oct. 15, 2004 http://www.mercurynews.com/mld/mercurynews /business/9925218.htm By Mike Langberg

Mercury News

Advanced Grammar Directions: Print this. Underline the verbs in each clause twice. Highlight the following: Relative adverb clauses Relative adjective clauses Reduced adjective phrases – Write in the omitted S + V. The first two paragraphs are marked for you.

"I'm back," **declared** Apple Computer's Steve Jobs on Thursday morning in his first public appearance before reporters since cancer surgery in late July.

And it **was** the same old Jobs at Stanford Shopping Center in Palo Alto, where he **unveiled** the first of a new line of mini-Apple stores that are intended for malls and other locations that **won't accommodate** their full-size cousins. He was noticeably thinner. But he had the same unshakable -- even arrogant -confidence in his ideas.

To Jobs, the new stores aren't merely a convenient place to pick up an iMac or an iPod.

"This is the best buying experience not just for a computer, but for any product at any store," Jobs insisted.

The walls of the 750square-foot mini stores are made from imported Japanese stainless steel. According to Jobs, there's no structural stainless steel made anywhere else that measures up.

Perforated with hundreds of small holes for ventilation and fire-prevention sprinklers, the walls look much like the front of Apple's stainless steel Power Mac G5 computers. Putting ventilation and sprinklers in the walls allows for a solid white ceiling, Jobs pointed out to reporters, which matches the solid white floor unmarred by joints.

Soft lighting and blond wood counters finish off the architectural statement. I suppose it's a work of art, but I'm admittedly tasteimpaired when it comes to interior design, and I felt like I was standing inside a giant Sub-Zero refrigerator.

If you want to see for yourself, six of the new mini-Apple stores are opening around the country Saturday. The one at Stanford Shopping Center is between Gymboree and Nine West; another is at Westfield Shoppingtown Oakridge in San Jose.

Jobs' personal fashion sense is also unchanged. He was wearing his trademark round glasses, black T-shirt and Levi's blue jeans, along with Keen Footwear sandals.

Back on July 31, Jobs stunned Silicon Valley with a short e-mail sent to Apple employees and then

¹ **swagger**, n. an arrogant way of walking or behaving. **swagger**, vi. 1. To walk in an arrogant or proud way. 2. To talk boastfully about personal accomplishments.

released to the public. Jobs said he had just gone through successful surgery to remove a cancerous pancreatic tumor. The type of cancer, he said, is a rare treatable form, unlike the more common form that is invariably fatal within a year of diagnosis.

Jobs, 49, returned part-time to running Apple as well as his Pixar animation studio in Emeryville in early September. He moved up to a full-time schedule late last month.

After the formal question-and-answer session broke up, I nervously approached Jobs with one of those questions journalists hate to ask but can't escape.

I don't want to invade your privacy, I said to Jobs, but many people are no doubt wondering about your health in the weeks since the surgery.

"Don't invade my privacy. Thanks," Jobs said with a smile and a pat on the arm. In other words, end of discussion.

Meanwhile, Jobs has lots of reasons to feel better.

Apple is on a roll, reporting strong quarterly earnings after the markets closed Wednesday. The good news sent Apple stock up \$5.23 to \$44.98 a share Thursday, a 13.5 percent gain that is the company's best single-day performance in four years.

"The Incredibles," the latest movie from Pixar, opens three weeks from today. The animated story of a retired superhero summoned back into action from his job as an insurance claims adjuster, the movie follows such previous Pixar hits as "Toy Story," "A Bug's Life," "Monsters, Inc." and "Finding Nemo."

Even though I'm frequently frustrated by the many ways Jobs manipulates perceptions of Apple, and by the uncritical acceptance he gets from both customers and the media, I'm glad he has returned to Apple's helm.

Jobs continues to push forward innovative designs, and he's never boring. If only every other business leaders in Silicon Valley were the same.

Contact Mike Langberg at mike@langberg.com or (408) 920-5084. Past columns may be read at www.langberg.com.

<u>Answer Key</u>

Marsha Chan